

CFHD

2023 ANNUAL REPORT



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Table of Contents

Table of Contents.....	2
Acronyms	3
Message from the Director	4
Our Programme Areas	5
Operational Context.....	6
Our Operational Districts	8
Overview of Our Work in 2023 and our Reach	8
Impact Stories	13
Other Activities	16
Organizational Development	19
Future Priorities	19
Our Partners.....	19

Acronyms

CBOs	Community-Based Organizations
CBP	Community-Based Planning
CFHD	Civic Forum on Human Development
CSO	Civil Society Organization
DDC	District Development Coordinator
EU	European Union
IOM	International Organization for Migration
IWD	International Women's Day
KAS	Konrad Adenauer Stiftung
LTCs	Local Technical Consultants
NDS1	National Development Strategy 1
NGOs	Non-Government Organizations
PVOs	Private Voluntary Organizations
RDCs	Rural District Councils
RUAF	Resource Centre for Urban Agriculture & Forestry
SAM	Social Accountability Monitoring
SEGs	Socio-Economic Groups
VIDCO	Village Development Committee

Message from the Director



It is my honor to present the Civic Forum on Human Development (CFHD) annual report for the year 2023, a year that has seen us rise to the challenges of the times and strive towards achieving our vision of inclusive, resilient and just societies. This vision remains the cornerstone of all our efforts, guiding us as we work towards a world where the basic rights of every citizen are recognized and local institutions are empowered to drive their own development.

This year, we delivered on our promise as we continued to contribute to human development guided by our mission and values. The key milestones were:

- We worked with eight rural district councils to scale-up and institutionalize simplified and practically tested social accountability tools that can be used by local stakeholders and Community-Based Organizations (CBOs) to assess service delivery performance based on publicly agreed priorities.
- We developed practical toolkits for community-based planning, gender-sensitive service delivery and social accountability monitoring in rural local authority contexts.
- We capacitated 3,146 traditional leaders in four local authorities in response to expressed needs for effective performance of their roles in local level development.
- We provided value-added technical services to international organizations such as Hivos and IOM on urban future formative assessments, supporting community-based planning in Cabo Delgado, Mozambique and supporting the development of a Displacement and Social Cohesion Strategy in Somalia.
- We conducted several learning platforms for gender and community-led resilience building, social accountability and the impact of climate change on urban food systems.
- We are collaborating with Goromonzi Rural District Council on the development of a Human Development Training and Resource Centre for the provision of customized training services to communities especially women and girls.

These achievements would not be possible without the unwavering dedication of our staff, partners, stakeholders and funding partners. We are deeply grateful for their tireless efforts, passion and support for the continued implementation of our human-centred programmes in Zimbabwe and the Region.

Chief Technical Director

The diagram consists of five colored circles arranged in a ring, connected by a continuous line. The central circle is light blue and contains the text "Resilient Institutions, Services and Livelihoods". The other four circles are arranged around it: an orange circle at the top ("Local Governance and Social Accountability"), a reddish-brown circle on the right ("Social Cohesion and Human Protection Support"), a brownish-red circle at the bottom ("Environment, Energy and Climate Change"), and a blue circle on the left ("Women, Girls and Youth Empowerment"). The connecting line is composed of segments that match the colors of the outer circles.

Local Governance and Social Accountability

Women, Girls and Youth Empowerment

Resilient Institutions, Services and Livelihoods

Environment, Energy and Climate Change

Social Cohesion and Human Protection Support

- **Local Governance and Social Accountability Programme:** We have been working with Local Authorities and Civic Society Organizations (CSOs) in over 25 districts of Zimbabwe to strengthen dialogue, communication and collaboration so that community needs and priorities are addressed for the benefit of all socio-economic groups in society. The Local Authorities and relevant government departments provide the leadership and guidance on all activities to ensure ownership and sustainability. Some of the priorities under this pillar are local leadership training and capacity building, community based planning and participatory budgeting, local governance development and support, gender and minority voices amplification as well as policy dialogue support services.

- 5

capacity building on human centred development approaches for human protection and support for improved well-being of communities. The active partners were supported with technical skills and finances to reach out to marginalized groups and people to ensure they are aware of their entitlements, participate in peer-to-peer learning and facilitate advocacy platforms. The network has continued to share knowledge, experiences and best practices in local capacity development as well as the impacts of local level innovations and learning platforms for human development.

- **Women, Girls and Youths Empowerment Programme:** The CFHD collaborated with relevant resource organizations to advance the rights of women against socio-cultural practices and barriers that impede on their rights and entitlements. Thus, the Forum has initiatives that offer gender-sensitive capacity building for self-transformation through networking and learning platforms, entrepreneurship skills and leadership development. This programme is an offshoot from the local Partner Capacity Building Programme after realizing the enormity and scale of issues in relation to gender-based discrimination and violence against women, youths and girls in the participatory planning and co-sensing processes conducted by the CFHD.
- **Environment, Energy and Climate Change Programme:** CFHD works with other like-minded organizations (Hivos, Practical Action and ZERO) to research sustainable energy options for resource poor communities and to disseminate policies on renewable energy options, climate change and sustainable development in rural, peri-urban and urban areas.
- **Resilient Institutions, Services and Livelihoods:** All our programmes are designed to ensure sustainable and resilient institutions, services and livelihoods in the long-term and our support extends beyond funding cycles through our light touch model of working with stakeholders at local, provincial and national level.

Operational Context

The CFHD faced a dynamic operational landscape in 2023, marked by both opportunities and challenges. Strategic collaborations with government institutions at the national, provincial and district levels have provided enabling and technical support across all our areas of work. Our proven record of accomplishment in Local Governance and Social Accountability positioned us as a trusted partner for government and other key stakeholders. Similarly, CFHD's work in Gender and Women Empowerment resonated strongly with the national goal of bridging gender gaps and promoting women's participation attracting significant support from relevant technical arms of government. Working on these strategic priorities helped in forging multi-stakeholder relationships to support our work and create synergies with other initiatives. CFHD's contributions to sustainable urban food systems were recognized, with our efforts to address food security, promote local agriculture and create resilient food systems through supporting research on urban food systems in the context of climate change in Zimbabwe.

The CFHD operated within the government legal and regulatory framework in conducting all its activities throughout 2023. The organization has fully complied with all regulatory requirements which resulted in

the organization facing no disruption to its work on the ground. CFHD is closely monitoring the new requirements pending the enactment of any amendments to the Private Voluntary Organizations (PVO) Act. The organization remains optimistic that the environment will continue to enable its contribution to human development priorities agreed at national level despite funding challenges due to escalating global challenges.

The national elections in August 2023 did not create significant operational challenges because of the effectiveness of our working model, which empowers local actors and District Action Teams (DATs) to drive most of the activities on the ground. However, having newly elected candidates coming into office posed a significant challenge in providing capacity-building services without a dedicated budget line. The use of co-created training resources and community learning hubs has mitigated the negative impacts of this gap.

The rural agricultural communities continued to grapple with the harsh realities of climate change. Studies predict an average temperature increase of 1°C to 3°C by 2030, leading to heatwaves that are more frequent and jeopardizing agricultural productivity (Konrad-Adenauer-Stiftung, 2022). Erratic rainfall patterns with decreased overall precipitation, ranging from 5% to 18% especially in the Southern region of Zimbabwe, exacerbated droughts and floods. These changes have already negatively affected crop yields, threatening food security for millions who rely on rain-fed subsistence farming. The CFHD has not stood idly by. The organization has been collaborating with relevant authorities to build community resilience against climate change. This collaboration focused on initiatives to promote drought-resistant crops and diversified farming techniques, supporting water harvesting and irrigation systems, and raising awareness about adaptation strategies. By working with relevant stakeholders the CFHD and its partners aimed to equip rural communities with the knowledge, resources, and tools they need to adapt to a changing climate and build a more sustainable future. Emphasis has been on community-led resilience building which was embedded in our Local Governance and Social Accountability Project.

In 2023, Zimbabwe reached the midpoint of its National Development Strategy 1 (NDS1), a critical period for shaping the nation's trajectory. During this phase, the CFHD has been forging meaningful partnerships with the Government and various stakeholders to re-align its activities to NDS1 and Vision 2030. The organization is exploring various learning and scaling-up pathways for approaches to community-based planning, social cohesion, social accountability, renewable energy development and many other themes to strengthen service delivery and ensure sustainable human development for all citizens aligned to national development priorities. However, our competitive edge remains human development.

A. Program Implementation

In 2023, the CFHD played a pivotal role in advancing social accountability and promoting citizen engagement within the targeted eight rural local authorities in three provinces of Zimbabwe. Under the project, CFHD spearheaded various initiatives aimed at enhancing the capacity of CSOs and empowering communities to hold local authorities accountable for service delivery and governance. The project is being implemented in three Provinces of Mashonaland East (Chikomba, Goromonzi and Murewa Rural

District Councils (RDCs), Mashonaland Central (Guruve, Mbire and Muzarabani RDCs) and Mashonaland West (Chegututu and Makonde RDCs). This is in addition to the six pioneer RDCs of Nyaminyani, Hurungwe, Sanyati, Mutoko, Hwedza and Mudzi with the overall objective of strengthening the use of simple tools at community level for Social Accountability Monitoring (SAM) in line with devolution mantra.

One of the key achievements of the project was the expansion of CSO networks and partnerships, fostering collaboration among grassroots organizations, advocacy groups and local stakeholders. CFHD facilitated capacity-building workshops, training sessions, and knowledge-sharing forums to equip CSOs with the skills and tools needed to advocate for social accountability and engage effectively with rural local authorities.

Furthermore, CFHD implemented innovative social accountability mechanisms, such as community scoreboards and participatory budgeting processes, to empower citizens to monitor public service delivery, demand transparency and influence decision-making and resource allocation at local level. Through these initiatives, communities were able to voice their concerns, prioritize development needs and hold local authorities accountable for their actions.

The project also focused on promoting gender equality and women's empowerment within rural communities. CFHD facilitated women's leadership training programmes, gender mainstreaming workshops, and initiatives to address gender-based violence, ensuring that women and marginalized groups have equal opportunities to participate in local governance processes and have easy access to essential services.

Overall, the reach of CFHD's work under the project was extensive, spanning multiple rural local authorities across Zimbabwe. Through strategic partnerships, grassroots mobilization and community-driven initiatives, CFHD contributed to building a culture of transparency, accountability and citizen participation within rural communities, ultimately fostering inclusive and sustainable development outcomes for all residents.

To ensure the project's impact extends beyond its lifespan and empowers future initiatives, a valuable set of resources and tools were developed. These resources will guide LAs in scaling up their efforts in social accountability and inclusive service delivery. The resources include:

Resource	Brief Description
Traditional Leaders Reflection Paper	This paper outlines key lessons and experiences from the training of traditional leaders during the project implementation.
Community Leadership Manual	Developed to assist councillors and traditional leaders, this manual serves as a resource book. It comprises six modules covering topics such as the legal and policy framework for traditional leaders, councillors, women in leadership, community engagement, constitutional provisions, project prioritization, communication and conflict management.

Client Service Charter Technical Paper	Unpacking the components of the client service charter, this paper elaborates on simple steps that LAs can take to create a standard client service charter.
Monitoring Legislative Changes and their Implications on Social Accountability and Local Governance Programming	This paper highlights recent legislative and policy changes in Zimbabwe and their impact on the Social Accountability Project and Local Governance Systems.
Reflections and Learning on the Use of Social Accountability Monitoring Tools in Tracking the Provision of Social Services	This reflection paper highlights key processes, lessons and experiences noted by the CFHD during the implementation of the social accountability approach in 14 RDCs across Zimbabwe.
Community-Led Resilience Learning Paper	The main purpose of this brief is to promote community-led resilience-building initiatives. It draws insights from jointly identified risks/hazards, existing initiatives and lessons learned. Members of targeted communities and duty-bearers contribute to this learning paper.
Gender Mainstreaming in Local Governance and Service Delivery Manual	This guide strengthens the capacity of CBOs and CSOs to undertake gender mainstreaming in local governance programmes. It equips them with tools and resources to advance gender equality at the local level.
Reflections on Gender Mainstreaming in Local Governance in 8 Rural Local Authorities of Zimbabwe	This reflection piece provides insights into gender mainstreaming practices within eight rural local authorities in Zimbabwe.
Community-Based Planning (CBP) Manual for Guiding Social Accountability and Gender-Sensitive Service Delivery in Rural Local Authorities of Zimbabwe	A comprehensive manual that guides social accountability and gender-sensitive service delivery within rural local authorities.
Compendium of Lesson Insights	Capturing lessons learned and knowledge gained from implementing the two Social Accountability Projects.
Social Accountability Toolkit	Details how communities, CBOs, CSOs, and government can facilitate social accountability monitoring. These resources are available on the CFHD website (http://www.civicforumonhd.org/e-library/library-service/tools-and-resources).

2. Strengthening Local Institutional Development and Capacity of Local Leaders

The partnership between the CFHD and Konrad Adenauer Stiftung (KAS) continues to grow through a joint initiative on training of traditional leaders. The CFHD successfully trained a total of 3,146 traditional leaders from Chegutu, Mbire, Mudzi and Chikomba districts with funding from KAS. The training workshops focused mainly on the following four key components:

- a. Constitutionalism and the Role of Traditional Leaders.
- b. Social Cohesion and Culture Rejuvenation
- c. Green Economy and Community-led Resilience Building Roles and Responsibilities of Traditional Leaders within Their Communities on Local Government Systems.
- d. Devolution and Vision 2030

CFHD worked with the office of the District Development Coordinator (DDC) who mobilized the targeted participants at the local level. The training workshops also targeted the Village Development Committee (VIDCO) secretaries to be part of the training.

Some key takeaways from the training of traditional leaders include:

- ✓ The marriage institution under the patriarchal system was highlighted as a major barrier for women to be considered for major positions in the institution of traditional leadership. Thus, if women can be encouraged and given chances to start as secretaries they can advocate for the implementation of many other women-specific priorities in the RDCs for the good of humanity.
- ✓ The institution of traditional leadership is still regarded in high esteem by members of the community. For instance, members of the rural communities rely on the traditional courts in situations of conflict. The traditional courts are more accessible and cheap for rural communities than modern courts. The traditional courts tend to emphasize reconciliation rather than retribution to ensure harmony among neighbors, relatives, and communities in rural areas.
- ✓ The dispute-resolution role of traditional leaders is widely accepted by the government and rural populace. This role, however, is slowly being questioned in light of factors such as unethical and criminal conduct by some traditional leaders. The low educational levels of some of the traditional leaders and their inability to apply a consistent doctrine have raised doubts about their competence and credibility as judicial officials. This knowledge gap needs to be closed to ensure the rule of law and social justice in the communities.
- ✓ The training workshops brought present and futuristic mutual understanding between traditional leaders and relevant local authorities enabling the institutions to consult and engage each other in any activity requiring the complementarity of their roles.
- ✓ It is very important for local authorities to work together with the traditional leaders in ensuring that quality services are delivered to the rural communities. Projects at the Ward level can be monitored by the traditional leaders if they are capacitated.
- ✓ The traditional leaders are an indigenous resource who can assist in any way that needs indigenous knowledge guidelines from either the respective traditional leader or the village people.

The CFHD and KAS have developed a Community Leadership Manual which is an outcome from the interactions with councillors and traditional leaders in rural areas. The key objective of the manual is to

improve understanding by traditional leaders, councillors and other leaders of the legal and policy framework that provides for their roles and responsibilities. Another objective is to raise community awareness of the constitutional provisions that support citizen engagement in planning and consultation processes. The manual will also equip community leaders with the requisite skills and knowledge for facilitating community prioritization processes that are inclusive and responsive to the needs of members of the community. Training local leaders builds their capacities in facilitating conflict resolution, transformation processes and initiatives within their areas of jurisdiction as well as to equip members of the community with requisite skills and tools for effective community communication.

B. Support Services to Partner Organizations

Hivos

The CFHD was engaged by Hivos as a local technical facilitator for the inception phase of the Urban Futures Programme. The key objective of the assignment was to support Hivos and Resource Centre for Urban Agriculture & Forestry (RUAF) in the inception phase, supporting the training, rapid assessment, and organization of multi-actor meetings on Sustainable Urban Food System Change. CFHD worked in close collaboration with Hivos to undertake the City Assessment Research and led the Theory of Change process in the cities of Mutare and Bulawayo focusing on youths and urban food systems in the context of climate change in Zimbabwe.

The main challenges are limited access to healthy food where many young people in Zimbabwe's major cities struggle to afford nutritious food and lack of awareness of the benefits of healthy eating or how to grow their own food. The situation has been further exacerbated by poor rainfall with increased droughts and lack of confidence in traditional foods compared to Western foods which are high in trans-fats and wastage. There are, however, opportunities in the sector with urban agriculture being promoted. There is a growing movement for urban agriculture in Zimbabwe, where young people are using small spaces to grow fruits, vegetables and herbs. This can provide income, improve diets and create green spaces in cities. In addition, the cities have developed and revised their Urban Agriculture Policy to support urban farming in a sustainable manner. However, major concerns with the rising urban population and dwindling farming spaces in the cities have been cited as key challenges. There are opportunities for youth-led initiatives by several organisations to empower young people to be involved in shaping food systems in their communities. These initiatives can create new prospects and raise awareness about healthy eating in the urban communities.

C. New Partnerships at Regional Level

International Organization for Migration (Mozambique)

The CFHD has made significant progress through being awarded an opportunity by the International Organization for Migration (IOM) to train its staff and two communities in Cabo Delgado, Mozambique, on CBP. The Forum is poised to leverage its new-found expertise to spearhead a transformative project in Cabo Delgado. This project will be guided by principles of community ownership, inclusivity and

sustainability, with a focus on addressing pressing development challenges and promoting resilience in the face of hardship. By harnessing the power of CBP methodologies, the CFHD aims to empower local communities to take charge of their own development initiatives, fostering a sense of ownership among participants. The project will be implemented in 2024 and will prioritize collaboration and partnership with relevant stakeholders, including government agencies, CSOs and international donors.

By forging strategic alliances and mobilizing resources, the CFHD seeks to maximize the impact of its interventions and ensure their long-term viability. Through a participatory and interactive approach, the project will adapt to evolving community needs and dynamics, fostering innovation and learning new practices in more challenging environments.

Overall, the CFHD is committed to advancing sustainable development and promoting human dignity in Cabo Delgado, Mozambique. Through its collaboration with IOM and other partners, it endeavors to create lasting positive change that enhances the well-being and resilience of local communities.

Impact Stories

In 2023, the Social Accountability Project yielded several impactful stories, showcasing the transformative effects of citizen engagement, transparency and accountability in rural communities. Here are a few notable impact stories:

District	Impact Stories
Muzarabani District	In Muzarabani RDC, community members used the community scorecard introduced by the project to monitor the quality of healthcare services at local clinics. Through regular feedback sessions with health providers and district health officials, community members identified gaps in service delivery, including medicine shortages and long waiting times. Because of their advocacy efforts, the local authority allocated additional resources to improve healthcare infrastructure and address staffing shortages, leading to a noticeable improvement in the quality and accessibility of healthcare services for residents. 

	<i>Participants in attendance at a community scorecard training in Ward 15 of Muzarabani rural district. (Picture by Tafadzwa Ndlovu – CFHD)</i>
Murewa District	Community members used the scorecard social accountability tool to monitor the performance of local water service providers. Through regular dialogue with authorities and advocacy efforts led by local CBOs, residents successfully lobbied for the repair and maintenance of water infrastructure, resulting in improved access to clean and reliable water for hundreds of households. They managed to drill 5 boreholes with assistance from various stakeholders and resources were allocated to repair 8 boreholes which had broken down.
Chikomba District	Chikomba District community members participated in community-led health forums and participatory budgeting processes to address gaps in healthcare delivery. As a result, local health facilities received increased funding for essential medical supplies, equipment and upgrades. This led to improved healthcare outcomes, reduced maternal and child mortality rates whilst enhancing access to quality health services for vulnerable populations.
Mbire and Guruve Districts	Women entrepreneurs formed cooperatives and savings groups to access financial resources and support for small-scale businesses. CSOs provided training in business management, financial literacy and market linkages, empowering women to generate sustainable incomes and contribute to household livelihoods. These initiatives fostered economic independence, self-reliance and social cohesion among women in the community.  <i>Savings groups and self-help groups displaying their wares during an ADRA Fair in Mbire district after being trained to start income generating projects. (Picture by C. Mateva Mbire RDC)</i>
Makonde District	Women's groups such as saving groups, self-help groups as well as health and nutrition groups actively participated in participatory budgeting processes

	facilitated by the project, advocating for investments in women's empowerment programmes and income-generating projects. Through their advocacy efforts, women secured funding for skills training workshops, small-scale agriculture initiatives, and microfinance programmes tailored to their needs. For example, the Zimbabwe Women's Bank offered loans to savings groups and self-help groups. This resulted in increased economic opportunities, improved livelihoods, and greater autonomy over finances for the women in Makonde RDC, leading to positive social and economic outcomes for their families and communities. For example, Amina, who had struggled to make ends meet before the intervention, joined a women's savings group which provided her with access to small loans, allowing her to invest in a small poultry project. Through training offered by the group, Amina learned vital skills in business management and financial literacy. Amina's success story is not unique. Many women in Makonde experienced similar positive outcomes through participation in the women's groups. As more women gained economic opportunities, the entire community benefited. The increased household income meant families could invest in better housing, nutrition and education. This ripple effect led to a more prosperous and stable Makonde.  <i>Amina's poultry project which she started using the small loans (Picture by Sammy Chayikosa – CFHD)</i>
Chegutu District	In Chegutu district, community members utilized community scoreboards to track the progress of infrastructure development projects, such as road repairs and water supply schemes in ward 15. Through regular monitoring and feedback sessions with local authorities, citizens identified delays and discrepancies in project implementation, prompting corrective actions from relevant stakeholders. As a result of their engagement through community forums and meetings, local authorities improved project management practices by collaborating with communities and involving communities in project planning phases. This led to a better understanding of local needs, realistic project goals

and increased transparency in resource allocation. Regular reporting by local authorities as well as updates on spending and project progress increased accountability and transparency. This helped prioritize community-driven development initiatives such as infrastructure projects (e.g. road repairs), leading to more efficient and equitable service delivery in Chegutu RDC.



Community Services Assistant, Ms Maureen Mafukidze presenting on the stakeholders and clients identification from a group discussion in Chegutu rural district (Picture by Gladys Mumhure – CCDS)

Other Activities

Women’s Day Commemorations in Murewa

The 8th of March each year is International Women’s Day (IWD). The UN theme for 2023 was “DigitALL: Innovation and Technology for Gender Equality”. The CFHD supported Murewa Rural District Council to conduct the commemorations on Thursday, March 23rd under the theme “Embrace innovation and digitalization for gender equality in sustainable human development”. The CFHD used the opportunity to reflect and celebrate women and girls who are championing the advancement of transformative technology and digital education. The event was also an opportunity to reflect on key project milestones from women-led Community-Based Organizations (CBOs) and testimonials from gender champions and Socio-Economic Groups (SEGs) in the district and to ascertain digital gender gaps on women-led organizations that were profiled under the Social Accountability Project. Sensitization on the importance of protecting the rights of women and girls in digital spaces was also done to promote and protect women and girls’ rights. The commemorations were also strategic in strengthening the learning hubs and promoting digital innovation technologies at community level.

The event was well attended by the Team Europe Initiative delegation, EU Ambassador and his team, Government ministries, Murewa RDC, community leaders, women and girls from all walks of life.

Ambassador Jobst von Kirchmann in his speech explained that Team Europe's focus was on identifying critical priorities that constrain development. However, on this IWD commemoration, it was fascinating to see that women in Murewa were actively taking part in development processes by utilizing the resources readily available to them. He also applauded the women for their unity of purpose in the fight for gender equality and equal representation.



Mr. Mware telling the EU Ambassador about the CFHD and the Social Accountability Project (Picture by Faith Maenzanise – CFHD)

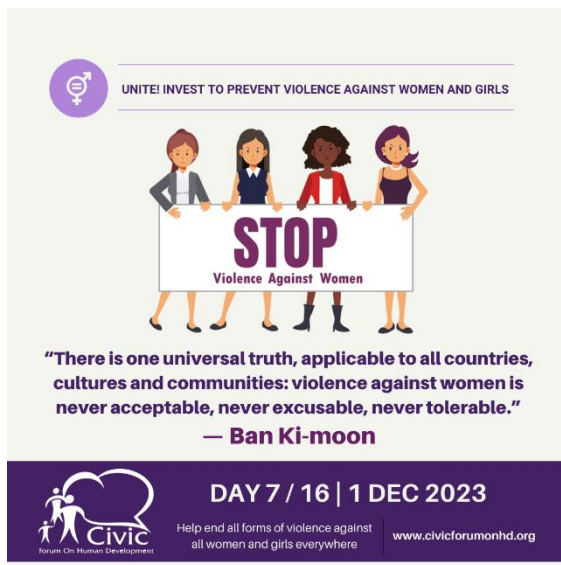
At the end of the commemorations, the EU recognized a few outstanding individuals who had shown innovation in processing their goods and awarded them with certificates.



Mrs. Beauty Hamusi from one of our anchor CBOs in Murewa RDC poses for a photo at the CFHD stand with her certificate (Picture by Faith Maenzanise - CFHD)

16 Days of Activism

Every year, the 16 Days of Activism Against Gender-Based Violence Campaign runs from 25 November, the International Day for the Elimination of Violence Against Women, to 10 December, Human Rights Day. In 2023, the theme was ***“Invest to Prevent Violence Against Women & Girls”*** and focus was on the importance of financing different prevention strategies to stop violence from occurring in the first place. During this period the CFHD posted various messages on its social media platforms with the assistance of an originator in catchy fliers. A few of these are shown below.



Organizational Development

CFHD values collaborative partnerships in its future growth and development based on its distinctive competences in human development training and support services. In partnership with Goromonzi RDC, space has been secured for the construction of a Human Development Training and Resource Centre to enable the provision of training and support services in a safe and well-resourced environment. This initiative will require support from the community, stakeholders and the private sector to enable capacity building and skills development for communities in Goromonzi and beyond. The centre of excellence will also enable other service providers to provide training and skills development in a safe and conducive environment for rural women, girls and youths.

Future Priorities

Looking into the future, CFHD will focus on a number of key priorities:

- The review and development of a new Strategic Plan for the period 2025-2029.
- Deepen collaboration with existing and new partners for collaborative programming to maximize impact at local and regional level.
- Strengthen the documentation and dissemination of emerging good practices in social accountability and gender-sensitive service delivery.
- Scale-up work on supporting partners through support services on formative assessments, community-based planning, building social cohesion and strengthening social accountability at local and regional level.
- Consolidate work on urban programming, climate change and youth empowerment in response to the growing crisis in the urban areas.
- Consolidate work on community leadership capacity development and integrated rural programming to address the challenge of climate change, environmental degradation and renewable energy development.
- Accelerate work on Human Development Training and Resource Centre for responsive capacity building support to communities and partners.
- Develop innovative funding proposals to leverage resources and new partnerships for delivering on our strategic priorities.

Our Partners

The CFHD is indebted to its various partners who have made all our work possible. We have been supported in our work by partnering with local partners, international organizations and donors who have expressed confidence in the quality and impact of our work across the country and the Region. These partners include the EU, Hivos, KAS and IOM.